

## **NY DSRIP Program**

# 1115 Waiver DSRIP Overview

• State & Federal funding deployed to improving patient care & experience through a more efficient, patient-centered and coordinated system.

•  $\underline{\mathbf{D}}$ elivery  $\underline{\mathbf{S}}$ ystem  $\underline{\mathbf{R}}$ eform  $\underline{\mathbf{I}}$ ncentive  $\underline{\mathbf{P}}$ ayment program

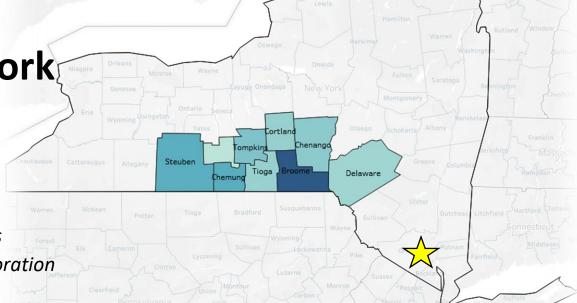
-Quality Goals: Reducing avoidable readmissions (PPR) by 25%

Reimbursement Goals: Statewide migration to Value Based Care

# **Care Compass Network**

- 1/8<sup>th</sup> of NYS
- 220K Medicaid Members
- The Baseline
- -2015: 0 VBP
- -Access to Care / Workforce Challenges
- Minimal Community & Clinical Collaboration





### SDOH in a VBP World

# **Understanding & Integrating Social Determinants of Health**

**VBP Lead Contractor** 

Community Services

**Network** 



**Attributed Population** 





#### **CBO Value Prop**

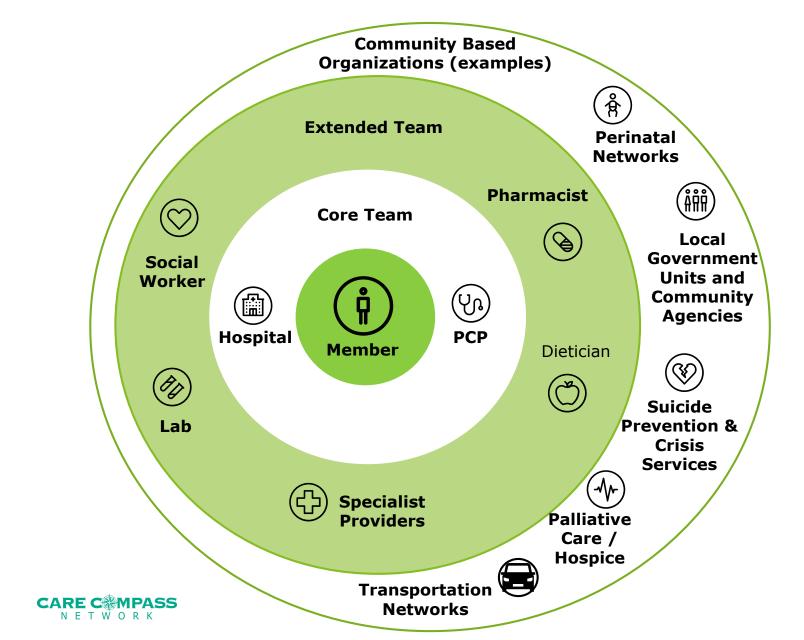
- 'Upstream' Partner: Multiple Touches per Year/Week
- A Trusted Partner
- Mission Driven

#### **Engagement Barriers**

- Mission Driven
- Thin margins = little ability to innovate or expand capacity
- Grant infrastructure not suitable for HIPAA or FFS, let alone VBP.



# Vision for Integrated Care



### Integrating SDOH Efforts

#### **Formative Years**

- I. Data Competencies
  - Data Reporting, Invoicing, Paper to EHR Evolution, Security Infrastructure
  - Privacy, Security, Compliance, and Related Training / Support
- II. Business Planning & Scaling
- III. Recognizing Baseline Skills

#### **Recent Years**

- I. Network Development
- II. Data Standardization
  - Example Comprehensive 44 question Needs Assessment
- III. Data to Drive Decisions
- IV. Value Proposition Development



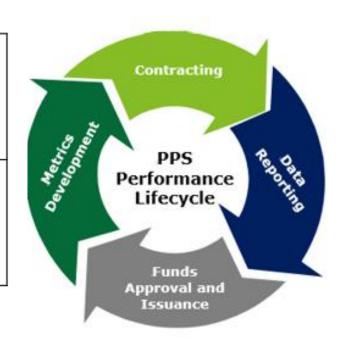
# Mechanisms of Transformation

Phase I	Phase II	Phase III
(4/1/16 – 3/31/17)	(4/1/17 – 12/31/17)	(1/1/18 - 03/31/20)
FFS	S&S Upside Metric Upside	Bundles, PMPM, FFS

Yes \$\$\$\$ \$\$\$

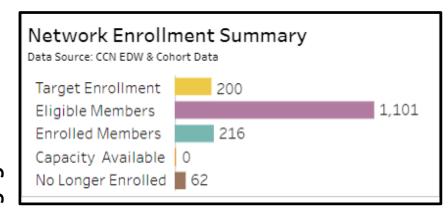
Yes No

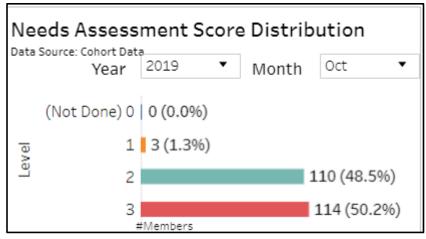
Metric Contracting



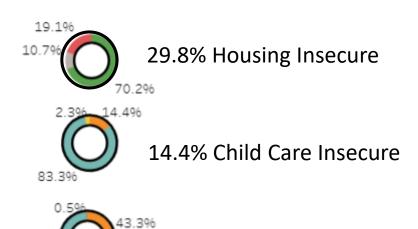
CARE COMPASS

# **Opioid Use Disorder Cohort**





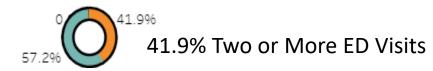
#### Social Determinants of Health





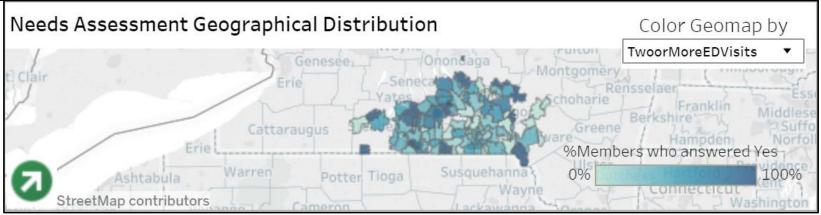


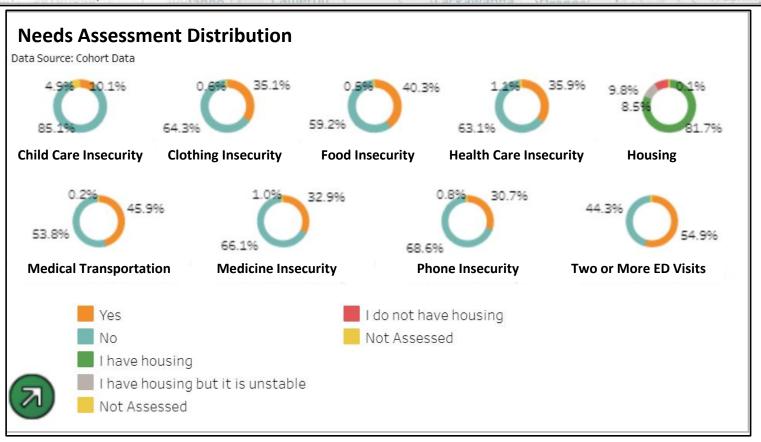




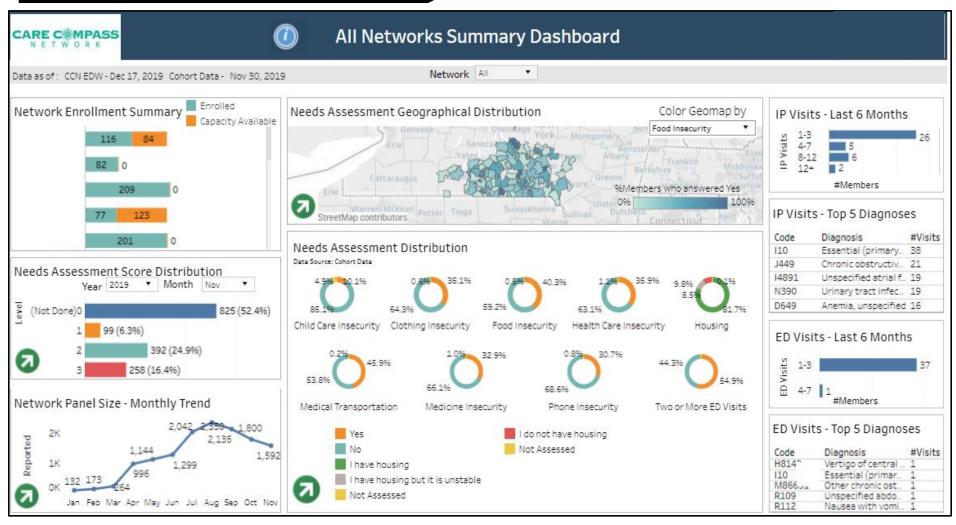


# Cohort Management Dashboard





## **Cohort Management Dashboard**



Deploying a standardized needs assessment across the region to identify SDOH needs and map interventions to clinical outcomes.



### Framework for SDOH Value Prop





# **KPIs**

# Infrastructure



Client Profile. Rural, high rates of poverty and disabled. The Roots & Wings program is the largest food pantry in a multi-county region.

Geographic Coverage. Currently, services are offered in Chenango County which has 50,477 population with a high (15%) proportion living at or below the Federal Poverty Level. Using the ALICE indicator for Working Poor, this rises dramatically to 33%. (Assets Limited, Income Constrained, Employed). The average median income is 16% below that of New York State. The average median income is 16% below that of New York State. One-fifth of the population or 20% are elderly, with a high proportion of legally disabled (30%) (www.census.gov). Roots & Wings, the low-income support program, provides services to 22% of Chenango County residents not including other programs of CC of CC.

#### The Value

Outcomes		SOCIAL RETURN ON INVESTMENT (SROI)
Program	Outcomes	Social Return on Investment Calculation
Health Homes	Reduce ED visits and Avoidable Hospitalizations Increase health and overall well-being Increase Primary Care physician connectivity Increase Appointment Adherence	<ul> <li>Emergency Department visits (2018) with average cost at \$2,032 for avoidable visit vs. \$193 in urgicare and \$167 in primary care office (\$1,852 more/visit) x 2/3 avoidable ED visits/year x 19,994 visits x .33 (2018) = 6,598 avoidable visits x \$12,219,533 potential savings</li> <li>Hospital readmissions (2018) with 412 avoidable readmits x 11% x \$12,300 = \$557,436/year Source: NYS DOH, DSRIP</li> </ul>
Housing	Support independent living skills for     Provide stable housing     Increase Medication Adherence     Enhance independent self-management	
Cohort	❖ Decrease avoidable ED visits	<ul> <li>Emergency Department visits (2018) with \$12,219,533 in potential savings (Source: United HealthCare, 2019)</li> </ul>
NOEP (Nutritional Outreach & Education Program)	<ul> <li>Increase food security</li> </ul>	
Roots & Wings	<ul> <li>Support low-income household to address basic needs including food, clothing, shelter</li> <li>Increase self-sufficiency</li> </ul>	
		TOTAL SROI: \$12,776,969

#### Key Performance Indicators

- 1) Increase food security
- Stabilize housing situation for impoverished, intellectually and developmentally disabled
- Obtain access to health care and knowledge of how to use the complex healthcare system
- Increase self-sufficiency/ independent living selfmanagement

- 5) Decreased avoidable hospitalizations
- Less ED visits
- 7) Subsistence support to stabilize impoverished County residents
- Increase in Medication adherence
- 9) Increase in Appointment adherence
- 10) Client satisfaction

#### Infrastructure

- Data tracking (GSI), Patient Activation Measures (PAM Scores), Flourish for Dashboards & mapping.
- Currently bill New York State (OMH, OPWDD) and Medicaid FFS & Managed Care (processed bills)
- Have functionality but haven't billed Medicare Managed Care to date.



Mark Ropiecki **Executive Director** mropiecki@carecompassnetwork.org www.carecompassnetwork.org



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