

# Data Sharing in Accountable Care Organizations

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- Panelists
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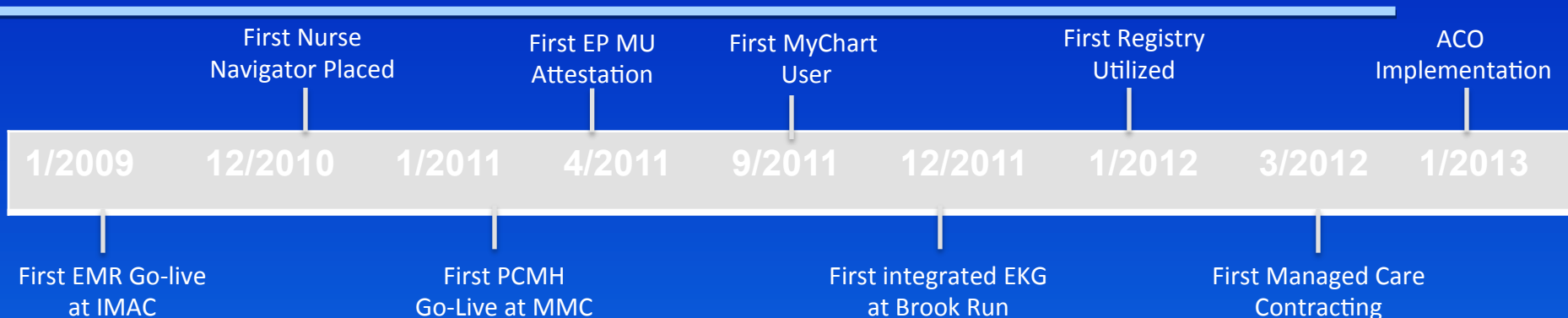
# **eHealth Initiative 2013: Health Data Exchange Summit**

## **Data Sharing in Accountable Care Organizations**

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**Bon Secours  
Virginia Medical Group  
October 30, 2013**

# BSVMG Transformational Vision Timeline



## Current Status:

**EMR** – 108 physician practices live

**NCQA PCMH Level 3** – 71 providers

**MyChart Users** – 73,884 BSHSI/68,223 Virginia

**Nurse Navigators** – 51

**Registries** – Diabetes, CHF, High Risk, Obesity, Asthma, COPD, Hepatitis C

**Integrated Equipment** – EKG, Spirometry, Vital Signs

**Advanced Payment Models** – ACO, Cigna, Anthem, Humana

	Richmond	Hampton Roads	BSMG Total
<b>Volume FY12</b>			
Employed Providers	297	156	453
Total Employees (includes Home Health and Hospice)	1,091	564	1,655
Monthly Distinct Patient Volume (3-year rolling average)	252,437	77,590	330,027
Monthly Distinct PCP Volume (3-year rolling average)	168,132	24,732	192,864
MyChart Users			64,272
<b>Vitals FY12</b>			
CG-CAHPS	82%	82%	82%
Patient Engagement (CE11)* <small>*Benchmark changed from all industry to healthcare-specific</small>	75 <sup>th</sup> percentile	86 <sup>th</sup> percentile	78 <sup>th</sup> percentile
Physician Engagement	97 <sup>th</sup> percentile	42 <sup>nd</sup> percentile	76 <sup>th</sup> percentile
Employee Engagement	83 <sup>rd</sup> percentile	76 <sup>th</sup> percentile	81 <sup>st</sup> percentile
Voluntary Turnover	9.5%	15.6%	11.5%
NCQA PCMH Level 3 Providers	56	10	66

# PCMH Nurse Navigator Team



*Good Help to Those in Need®*

# Engaging Patients via EMR Portal & Nurse Navigators

## Epic Patient Portal:

Number of "Activated Patients"	
Virginia	68,223
BSHSI Total	73,884
Number of messages/week	2,383
eRx Turnaround Time	10hr 40min
Appointment Request Turnaround Time	8hr 1min
Messaging TAT	10h 34min

## Navigator Readmissions:

Month	Total Patients	Total counted in Readmit Stats (Denominator)	# with Post Hosp Readmission (Numerator)	30 DAY READMISSION RATE
Dec-11	182	138	0	0.00%
Jan-12	385	328	1	0.30%
Feb-12	498	439	13	2.96%
Mar-12	671	614	15	2.44%
Apr-12	587	547	9	1.65%
May-12	625	573	3	0.52%
Jun-12	556	494	4	0.81%
Jul-12	652	609	5	0.82%
Aug-12	763	686	2	0.29%
Sep-12	600	549	8	1.46%
Oct-12	821	748	10	1.34%
Nov-12	652	583	12	2.06%
Dec-12	834	766	10	1.31%
Jan-13	1025	934	13	1.39%
Feb-13	1035	925	9	0.97%
Mar-13	1098	975	7	0.72%
Apr-13	1175	1018	16	1.57%

\*The Average BSV Hospital Discharge Readmission Rate for Previous 6 months – 14.2%

### INCLUSION CRITERIA:

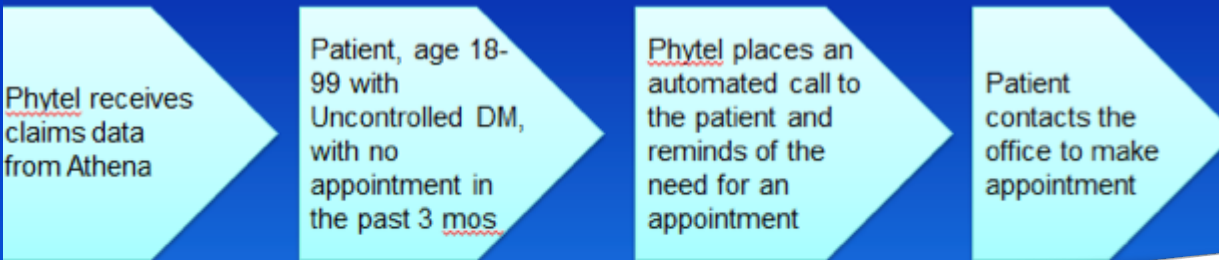
- 1) Patient was seen as part of a Post Hospitalization Episode
- 2) Must have a documented Initial Hospital Discharge Date to be counted in Readmit Rate

### DEFINITION:

A readmission is counted as having a documented Other Hospital Admission Date within 30 days of the Initial Hospital Discharge Date



# Population Outreach: Phytel & Epic Registries



Phytel has Disease-Specific Outreach Protocols for the Following:

- Diabetes
- Asthma
- Hypertension
- Hypercholesterolemia
- Thyroid Disorders
- Coronary Artery Disease
- Heart Failure
- COPD

Epic Sample Logic..

## Multiple Co-Morbid Condition Management Logic.....

((1 AND 2 AND (3 OR 4 OR 6 OR (7 OR 8) OR (9 OR 10) OR (11 OR 12) OR (13 OR 14))) OR (1 AND 3 AND (4 OR 6 OR (7 OR 8) OR (9 OR 10) OR (11 OR 12) OR (13 OR 14))) OR (1 AND 4 AND (6 OR (7 OR 8) OR (9 OR 10) OR (11 OR 12) OR (13 OR 14))) OR (1 AND 6 AND ((7 OR 8) OR (9 OR 10) OR (11 OR 12) OR (13 OR 14))) OR (1 AND (7 OR 8) AND ((9 OR 10) OR (11 OR 12) OR (13 OR 14))) OR (1 AND (9 OR 10) AND ((11 OR 12) OR (13 OR 14))) OR (1 AND (11 OR 12) AND (13 OR 14)) OR (2 AND (3 AND (4 OR 6 OR (7 OR 8) OR (9 OR 10) OR (11 OR 12) OR (13 OR 14))) OR (2 AND 4 AND (6 OR (7 OR 8) OR (9 OR 10) OR (11 OR 12) OR (13 OR 14))) OR (2 AND 6 AND ((7 OR 8) OR (9 OR 10) OR (11 OR 12) OR (13 OR 14))) OR (2 AND (7 OR 8) AND ((9 OR 10) OR (11 OR 12) OR (13 OR 14))) OR (2 AND (9 OR 10) AND ((11 OR 12) OR (13 OR 14))) OR (2 AND (11 OR 12) AND (13 OR 14)) OR (3 AND (4 AND (6 OR (7 OR 8) OR (9 OR 10) OR (11 OR 12) OR (13 OR 14))) OR (3 AND 6 AND ((7 OR 8) OR (9 OR 10) OR (11 OR 12) OR (13 OR 14))) OR (3 AND (7 OR 8) AND ((9 OR 10) OR (11 OR 12) OR (13 OR 14))) OR (3 AND (9 OR 10) AND ((11 OR 12) OR (13 OR 14))) OR (3 AND (11 OR 12) AND (13 OR 14)) OR (4 AND (6 AND (7 OR 8) OR (9 OR 10) OR (11 OR 12) OR (13 OR 14))) OR (4 AND (7 OR 8) AND ((9 OR 10) OR (11 OR 12) OR (13 OR 14))) OR (4 AND (9 OR 10) AND ((11 OR 12) OR (13 OR 14))) OR (4 AND (11 OR 12) AND (13 OR 14)) OR (6 AND (7 OR 8) AND ((9 OR 10) OR (11 OR 12) OR (13 OR 14))) OR (6 AND (9 OR 10) AND ((11 OR 12) OR (13 OR 14))) OR (6 AND (11 OR 12) AND (13 OR 14)) OR ((7 OR 8) AND (9 OR 10) AND ((11 OR 12) OR (13 OR 14))) OR ((7 OR 8) AND (11 OR 12) AND (13 OR 14)) OR ((9 OR 10) AND (11 OR 12) AND (13 OR 14)) AND 5)

# Ten Health IT Tools to Achieve Population Health Management:

- 1. Electronic Health Records
- 2. Patient Registries
- 3. Health Information Exchange
- 4. Risk Stratification
- 5. Automated Outreach
- 6. Referral Tracking
- 7. Patient Portals
- 8. Telehealth/Telemedicine
- 9. Remote Patient Monitoring
- 10. Advanced Population Analytics



**PCMH meets ACO**

Source: Managing Populations, Maximizing Technology: Population Health in the Medical Neighborhood. Shaljian & Neilson; PCPCC 2013

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BON SECOURS HEALTH SYSTEM 

# Our Progress Toward Reform: 2009-2016

	Transaction IT supports individual providers in delivering care and measuring outcomes	Interaction Basic care coordination capabilities emerge with initial population-based metrics	Integration Care coordination capabilities improve and health status measurement is possible	Collaboration Seamless care coordination with demonstrable improvement in population health status	Transformation Triple Aim goals realized across the population
Accountable care sustainability					<ul style="list-style-type: none"> <li>• Advanced population analytics</li> <li>• Continuous process improvement</li> <li>• Risk and financial management</li> </ul>
Population management				<ul style="list-style-type: none"> <li>• Evidence-based standards</li> <li>• Team-based care collaboration</li> <li>• Individual accountability</li> </ul>	
Clinical integration			<ul style="list-style-type: none"> <li>• Outcomes measurement and reporting</li> <li>• Virtual care team coordination</li> <li>• Individual engagement</li> </ul>		
Care coordination		<ul style="list-style-type: none"> <li>• Clinical decision support</li> <li>• Care management and registries</li> <li>• Population analytics</li> </ul>			
Meaningful use	<ul style="list-style-type: none"> <li>• Process measurement and reporting</li> <li>• Health information exchange</li> <li>• Clinical systems (ancillary, EHRs, EMRs)</li> </ul>				

An accountable care organization (ACO) is a healthcare organization characterized by a payment and care delivery model that seeks to tie provider reimbursements to quality metrics and reductions in the total cost of care for an assigned population of patients



Bon Secours has been awarded the Medicare Shared Savings Program ("Medicare ACO")